1 2 3 4 5 6	Michael J. Aguirre, Esq., SBN 060402 Maria C. Severson, Esq., SBN 173967 Elijah T. Gaglio, Esq., SBN 324799 AGUIRRE & SEVERSON, LLP 501 West Broadway, Suite 1050 San Diego, CA 92101 Telephone: (619) 876-5364 Facsimile: (619) 876-5368 Attorneys for Plaintiff	
7 8	SUPERIOR COURT OF	THE STATE OF CALIFORNIA
9	COUNTY	OF SAN DIEGO
10		
11 12	WILLIAM (BILL) STRONG,  Plaintiff,	Case No. 37-2022-00043451-CU-BC-CTL Assigned for All Purposes to Hon. Kenneth J. Medel,
13	V.	Department C-66
14	RANCHO SANTA FE ASSOCIATION, et al.,	FIRST AMENDED COMPLAINT FOR BREACH OF CONTRACT FOR FAILURE TO PERFORM AGREED-TO ILLEGAL
<ul><li>15</li><li>16</li></ul>	Defendants.	ACTS INVESTIGATION UNDER AU317 RELATED TO RANCHO SANTA FE ASSOCIATION'S ILLEGAL GRADING
17		Complaint filed: October 28, 2022
18		IMAGED FILE
19		
20	INTR	<b>ODUCTION</b>
21	Plaintiff William (Bill) Strong,	, a member of the Rancho Santa Fe Association
22	(RSFA), a former Vice President of the RSFA	A Board of Directors (Board), and a member of the
23	RSFA Board (Board) until July 2022, brings t	this action for breach of settlement agreement
24	between himself and the RSFA in which the F	RSFA Decision Makers agreed to but did not
25	direct its auditor, Porter & Lasiewicz CPAs, to	o conduct an AU 317 Illegal Acts Investigation
26	regarding the facts and circumstances under w	which a grading Stop Work Order was issued by San
27	Diego County Code Compliance Officer Alph	nonso Colmenero on August 13, 2021, and the
28	manner in which the RSFA resolved the alleged violations.	
		1

CASE NO. 37-2022-00043451-CU-BC-CTL

FIRST AMENDED COMPLAINT FOR BREACH OF CONTRACT

2. In 2019, the RSF Golf Club proposed a Masterplan update for the Golf Course (Remodel), including new turf, an irrigation system replacement, renewed bunkers, a new practice area and a renovated driving range. Note 15 to the fiscal year 2021 RSFA audited financials (attached as Exhibit 1) described the Remodel as follows:

In April 2019, the Board approved the commencement of a Master Plan project to enhance and update the golf course and practice areas, including the installation of a new irrigation system. Planning and design for this project began in 2019, and construction began in April 2021. As of September 2, 2021 the Board had approved items relating to this project (including change orders and contingency) totaling approximately \$7,878,000.

- 3. The as of June 30, 2021, "financial statements were issued on and subsequent events were evaluated through October 7, 2021." The auditor's RSFA 2021 financial statements mailed to all members omitted any mention of the August 13, 2021, Stop Work Order, which is an "Illegal Act" as defined by AICPA AU 317.02. (See photos of unpermitted grading, Exhibit 2) In addition to not disclosing the Stop Work Order, the audit report did not report any analysis under AU 317.16, which provides that the implications of an illegal act should be considered in relation to other aspects of the investigation, particularly the reliability of representations of management.
- 4. After the RSFA Board breached its contractual duty to direct its auditor to perform the Agreed Upon Illegal Acts Procedure, Plaintiff Strong further investigated the facts that support the claims made in this operative complaint. This complaint is being amended by this First Amended Complaint to add the facts Plaintiff has discovered to further document the illegal acts related to the unpermitted grading done in connection with the RSFA Golf Course remodeling project. The additional facts should have been developed by the RSFA auditor as part of the illegal act's investigation the RSFA Board agreed to -- but did not -- conduct.

#### **JURISDICTION AND VENUE**

5. Venue is proper because the parties reside in San Diego County and dispute arose in San Diego County.

27 ///

28 ///

#### **PARTIES AND KEY PLAYERS**

#### A. Plaintiff

- 6. Petitioner William (Bill) Strong is a former Director of the RSFA Board of Directors. Mr. Strong has been a homeowner and RSFA member living in the Rancho Santa Fe Covenant for over 35 years. Mr. Strong has served on the RSFA Finance Committee from 2018-2021, as an RSFA Director 2001-04 (2 years as VP) and again from 2019-2022 (one year as VP), and Member of the RSFA Community Center Board 1989-92 (2 years as Treasurer; Silver Level Donor). Mr. Strong has served on the RSF School Bond Committee, and has been a member of the RSF Golf Club since 1999. In addition, Mr. Strong has served as a Member of RSF Historical Society and RSF Village Church, and is a current Rancho Santa Fe Tennis Club member and former Riding Club member.
- 7. If Plaintiff is successful, the action will enforce the public rights of the class of RSFA members as relates to the conduct of RSFA Board, the reliability of representations of its management, and the relationship of the perpetration and concealment, if any, of the illegal act to specific control procedures and the level of management or employees involved. (AU 317.16).

#### B. Defendant

8. Defendant Rancho Santa Fe Association (RSFA) is a California Non-Profit Corporation operating as a nonprofit organization and common interest development. The RSFA offers golf and tennis clubs, hiking, horseback riding, and other activities.

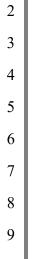
#### C. The RSFA Decision Makers

9. The RSFA Decision Makers are certain RSFA officers, directors, and management of the RSFA. Decision Maker Bill Weber is the RSFA President. Decision Maker Christy Whalen is the RSFA Manager. Decision Makers Rick Sapp, Greg Gruzdowich and Dan Comstock are members of the RSFA Board.

#### **BACKGROUND**

10. The RSFA Golf Course ("Course" or "GC") is in the unincorporated part of San Diego County. The Course first opened in 1929 by master golf-course architect Max Behr. The Course is an 18-hole par 72 design and holds the distinction of being one of the finest walkable

designs in the world. The Course is shown here:



RSFA Golf Club, Restaurant, & Tennis Club Area

Legend

11. The Remodel affected over 50 acres of grassed/playable areas of the golf course, including 23 acres of bunker remodeling and regrading in excess of 15,000 cubic yards of soil and dirt. The RSFA named the irrigation system replacement Phase 1. Phase 2 consisted of renovation, reshaping or relocation of bunkers (sand traps), and re-sodding Holes 1-18 of GC; Phase 3 involved Phase 3 involved a renovated Driving Range and Practice Area, and related grading. The footprint of the Remodel is shown here:



12. In December 2020, Rancho Santa Fe Golf Club Golf Course Superintendent Tim Barrier requested the Ekard Smith government relations firm look at the Golf Club Master Plan to see if it needed permits to begin. After reviewing the plans, the Ekard Smith firm advised the Golf Club that the Remodel needs grading permits, but the Remodel might be separated into phases to defer the portions that would require a permit. The only plan completed at that time was the "GC Masterplan by David Kidd McClay ("DKM"), which described the work in

///

general terms, and used the words "reshape" or "relocate" to indicate graded areas which were shown with diagonal yellow hatch lines. Civil Engineer Jonathan Petke prepared a standard or typical Grading Plan which was submitted to the County in late September 2021.

- 13. All grading within the County of San Diego must be completed in accordance with approved plans and permits. Work that involves movement of more than 5,000 cubic yards of material must be done under the supervision of a civil engineer. In order to assure that work is being adequately supervised, the County requires submission of periodic reports.
- 14. On January 4, 2021, RSFA Golf Club General Manager Brad Shupe retained Ekard Smith stressing the "tight timeline" and a "very aggressive president that wants to be kept informed:"

On Jan 4, 2021, at 4:41 PM, Brad Shupe < brad@rsfgc.com> wrote:

Pete,



Great talking to you and I am really excited to have a chance to work with you. Please send an invoice so I can get you paid ASAP.

As you know, we are on a tight timeline and I have a very aggressive president that wants to keep informed. Is it possible for you to lay out a very high level vision of what will be done to get from here to a stockpile permit? April 1 is go time and I hope to keep on schedule.

Thanks!

Oberbauer notified Pete Smith "a grading permit will not be required for Phase 1, irrigation utility work on the following specified condition: (1) the engineer of work provides a certification that the proposed irrigation utility work is temporary and will not include grading or any permanent changes to land contours; (2) the certification should recognize that the subject property contains streams or waters that may be subject to regulation by the Federal or State agencies and it is the applicant's responsibility to consult with each agency to determine if permits are required prior to commencement of work; (3) a "No-Rise Certification" to be signed and stamped by the EOW" (Engineer of Work). The April 9, 2021, email, is shown here:

1	From: Oberbauer, Sean Sean.Oberbauer@sdcounty.ca.gov &
2	Subject: RSF Golf Course Follow-Up Date: April 9, 2021 at 3:23 PM To: Pete Smith peterbale icloud.com, Jonathan Petke JPetke@hunsaker.com, Erika Gretler erikamblack@hotmail.com Co: Ryan, Taylor Taylor @sdcounty.ca.gov, Agahi, Sara Sara.Agahi@sdcounty.ca.gov, Carlton, Gregory A
3	Cc: Ryan, Taylor Taylor C:::: @sdcounty.ca.gov, Agahi, Sara Sara.Agahi@sdcounty.ca.gov, Carlton, Gregory A Gregory.Carlton@sdcounty.ca.gov, Garcia, Teni Teni.Garcia@sdcounty.ca.gov, Kahler, David David.Kahler@sdcounty.ca.gov, Mills, Benjamin Benjamin.Mills@sdcounty.ca.gov
4	Good Afternoon All,
5	Hope everyone had a nice week. We've had a chance to review the narrative and follow-up
6	information and have the following determination.
7	A grading permit will not be required for the Phase 1, irrigation utility work as long as the following items are provided:
8	The engineer of work provides a certification that the proposed irrigation utility work is temporary and will not include grading or any permanent changes to land contours
9	<ul> <li>The certification should recognize that the subjects property contains streams or waters that may be subject to regulation by the Federal or State agencies and it is the applicant's</li> </ul>
10	responsibility to consult with each agency to determine if permits are required prior to commencement of work.
11	<ul> <li>A "No-Rise Certification" (see attached) to be signed and stamped by the EOW. Where the No-Rise Certification says "name of attached report, study, or analysis_" please refer to the</li> </ul>
12	engineer's statement of subsurface, temporary work.
13	Please let us know if you have any questions. We'll be happy to work with you on the later phases of the project.
14	Thank you and hope you have a nice weekend,
15	Sean Oberbauer Land Use & Environmental Planner   He/Him/His County of San Diego   Planning & Development Services
16	Phone: (858) 495-5747   Email: sean.oberbauer@sdcounty.ca.gov
17	16. On April 15, 2021, at the direction of the Golf Club, the engineer for the project
18	signed and stamped a memorandum to the County guaranteeing the RSFA would not grade or
19	change contours, as shown here:
20	111
21	111
22	
23	
24	///
25	///
26	
27	///
28	111
	6

28

#### EKLMANOIN

#### MEMORANDUM

DATE: April 15, 2021

TO: Sean Oberbaue

Land Use & Environmental Planner
County of San Diego, Planning and Development Service

FRÓM: Jonathan Petke, PE

Rancho Santa Fe Golf Cours Irrigation Utility Replacement Work Engineer's Certification Memo

The proposed irrigation utility replacement work at the Rancho Santa Fe Golf Course is temporary and will not include grading or any permanent changes to land contours

It is understood that the subject property contains streams or waters that may be subject to regulation by Federal or State agencies. It is also understood that the applicant is responsible for consulting with those agencies when the nature of the project requires such consultation.

Should you have any questions, please do not hesitate to call me at (949) 458-5440.

JHP:tl



- 17. The RSFA agents failed to update the County that in and before June 2021, the RSFA decided to do grading and make permanent changes to land contours.
- 18. In and before June 2021, RSFA Decision Makers authorized RSFA agents to engage in illegal grading of over many thousands of cubic yards of soil as part of the Course Renovation. Defendant concealed the unlawful grading from Plaintiff, from certain members of the RSFA board, from the RSFA membership, and from the County of San Diego grading officials, and did not disclose or seek formal Board approval to hire Ekard Smith.
- 19. Between April 9 and August 13, 2021, RSFA agents engaged in unpermitted grading in connection with the Remodel which they concealed from the County. An email from consultant Pete Smith on August 11, 2021 to RSFA Manager Whalen, Engineer of Work Petke, acting GC GM McCarthy, and Walt Ekard stated: "I was at the course yesterday and unfortunately it looks like a war zone. Large holes where bunkers use to be, dirt mounded everything, large volumes of dirt mounded in the maintenance storage area etc. It does not show well at all..... There is no way around it, we are in violation of his (SDCO Oberbauer's) understanding and the written agreement limiting the scope of the work we

were supposed to do." Some RSFA residents complained to the County about the impact of the extensive unpermitted grading on the community, and took pictures, as shown here:





25 ///

26 ///

27 ///

28 ///





20. After residents complained to the San Diego County Land Use and Code Enforcement about the unlawful grading, the County of San Diego conducted an investigation

and determined the RSFA was engaged in unlawful grading. County officials visited RSFA offices in late July 2021 asking about the unpermitted grading, and on August 13, 2021, Assistant Engineer Alphonso Colmenero from the San Diego Office of Code Compliance issued a Stop Work Order against the RSFA as follows:

5

6

7

8



County of San Diego, Planning & Development Services

## TO STOP WORK

CODE COMPLIANCE DIVISION

9

10

The work you are performing requires a grading/building permit. You are ordered to immediately stop work until you are authorized in writing by a County Official or you have obtained a permit for the work. It is unlawful and a misdemeanor crime for any person to violate a Stop Work Order and continue to work unless a County Official directs a person to do otherwise. If you fail to comply with this

12

11

13

14

15

16

17

18

19

20

21

22

23

24

25 26

27

28

///

order you will be subject to fines, penalties or arrest.

- 1) CEASE ALL GRADING AND/OR CLEARING ACTIVITIES ON THIS PROPERTY UNTIL APPROPRIATE APPROVALS AND PERMITS ARE IN PLACE.
- 2) SUBMIT PLANS AND OBTAIN A GRADING AND/OR CLEARING PERMIT.
- 3) INSTALL EROSION CONTROL BMPS IMMEDIATELY WHERE GRADING HAS TAKEN PLACE, EROSION CONTROL BMPS MUST BE MAINTAINED AT ALL TIMES.
- 4)PER OUR MEETING ON 8/13, WE ARE HAPPY TO COORDINATE WITH YOU TO ALLOW CONTINUED WORK NOT REOURING A PERMIT. PLEASE SUBMIT INFORMATION THAT WILL HELP IDENTIFY THE ACTIVITIES YOU WOULD LIKE TO CONTINUE WITH.
- 21. After the Stop Work Order was issued and served on the RSFA, the RSFA Decision Makers continued to direct that the unlawful Golf Course renovation grading continue until completion at an unknown date in October 2021. On September 3, 2021, the County of San Diego Planning & Development Services Code Compliance Division issued an Administrative Warning for Grading Violation to the RSFA stating the address of the violation being 5539 Via de Las Cumbres.

1	
2	d
3	"
4	to
5	V

22. The Administrative Warning stated that "The following violations were verified during a site visit on Thursday, August 12, 2021." The Administrative Warning also stated "Administrative Citations may be issued to you if you fail to take the required corrective actions to remove violations from your property by the deadlines shown below." The Administrative Warning identified the following Violations:

DEADLINE

Grading Without Permits
(SDCCRO Section 87.201)

Erosion Control (SDCCRO
Section 67.804)

Meet all deadlines on the attached Compliance Schedule to Obtain a PDS Grading Permit

Provide and install adequate Erosion Control BMPs. Erosion Control BMPs must be maintained at all times

Refer to the attached Compliance Schedule .

Immediately

CORRECTIONS

REQUIRED

11

12

13

14

10

## 23. The Administrative Warning also stated, under the heading **FAILURE TO**

#### **COMPLY:**

VIOLATION (CODE

**SECTION VIOLATED)** 

Should you fail to complete the corrections required by the deadline(s) provided, one or more of the following compliance actions may be taken:

15

16

17

18

19

20

21

22

23

24

25

26

- 1. Issuance of Administrative Citations up to a total amount of \$10,000.
- 2. Issuance of Civil Penalties up to \$1,000 per day; for a total of \$50,000 per violation, per year.
- 3. Enacting Public Nuisance Abatement proceedings with violations being remedied by the County at your expense.
- 4. Referral to County Counsel for filing of Civil Enforcement Action in Superior Court.
- 5. Referral to District Attorney's Office for Criminal Prosecution.

Should you have any questions or concerns, please feel free to contact the assigned Code Compliance Officer whose name and direct telephone number are shown at the bottom of this Warning.

Thank you in advance for taking an active role in correcting the violation(s) on your property and for being part of the solution as the Department strives to enhance safe and livable communities.

NOTICE: The Building Official may suspend or refuse to issue any building permits until all violations are corrected per Section 91.1.114.5 of the County Code. If you fail to respond to this notice and make the required corrections by the deadline(s) provided, the Department may take additional compliance action which may include citations and administrative fines pursuant to Sections 18.103 and 18.104 of the County Code of Administrative Ordinances. (Revised 5/18/2016)

2728

5

6

7

8

9

11

10

1213

14

16

15

17 18

19

2021

22

23

24

25

26

27

28

///

24. On September 2, 2021, RSFA Manager Christy Whalen presented to the RSFA Board for approval, without disclosing unapproved prior payments to Ekard Smith of \$72,000, a proposed agreement dated August 26, 2021, retaining the Ekard Smith firm to assist the RSFA in connection with the Remodel, which provided in pertinent part:

The Rancho Santa Fe Association has retained the services of Ekard Smith and Associates (the Partnership) to coordinate communication with the County of San Diego and provide advice to the Association, regarding construction activity at their Golf Course facilities. Additionally, the Partnership will work with the County to obtain all permits and authorizations necessary to complete the Golf Course renovation project. The partnership is to use their best efforts to protect and maintain the Association's positive relationship and standing with the County of San Diego. The Partnership will take direction from Christy Whalen and will not make any representations to the County without first consulting with her. The Partnership's primary contact will be Christy Whalen, the Association's Manager. It is the Partnership's responsibility to report all pertinent information, issues, developments and findings to the Manager or her designated representative. The rate will be \$21,000 for September 2021 with an itemized invoice for work done on behalf of the construction project and on behalf of the Association and its relationship with the County. A summary of work completed will be included with the invoice. Moving forward, future services and rates will be estimated on a month-to-month basis. The Association may terminate the relationship with the Partnership at any time and for any reason.

25. In and around September 24, 2021, Plaintiff learned a Stop Work Order had been issued in connection with the Golf Course Renovation project. Plaintiff attempted to obtain the material facts regarding the Stop Work Order, but President Bill Weber, Director Comstock and Manager Whalen declined to provide the material information including (1) how and why did the RSFA officials fail to obtain the required grading permit; (2) who at the RSFA made the decision to go forward with the illegal grading; (3) who on the RSFA Board and Staff knew about the pertinent facts and when and how did they learn of them; (4) why were some members of the RSFA Board not informed of the illegal grading's pertinent facts. Plaintiff was able to obtain a writing dated April 9, 2021, that Plaintiff read to state a grading permit was, in fact, required. It was at this time that Plaintiff requested information about the illegal grading from RSFA Board and management; in response, Weber, Sapp and Whalen declined to provide the information Plaintiff sought regarding the Stop Work Order, and no information on the matter was given the Board until January 2022.

1	26. On September 27, 2021, San Diego County Chief Administrative Office Staff		
2	Officer Land Use and Environment Group notified Pete Smith: "The Stop Work Order was issued		
3	with the intent that all construction work would cease immediately. The earthwork observed		
4	during our August site visit was found to be over the 200 cubic yard threshold, meaning all		
5	additional work requires a grading permit to complete. Specifically, the stop work means no		
6	more bunker work or similar earthwork until grading plans are approved" as shown here:		
7	From: Pete Smith To: McGee, Conor		
8	Cc: Panas. Brent Subject: [External] Re: RSF Golf Club code compliance follow up Date: Monday, September 27, 2021 6:53:33 PM		
9	Conor: I fully understand. I am meeting with decision makers tomorrow for the Association and I will get back with you in the afternoon. Thank you for your help. Pete		
10	<b>⊕</b>		
11	On Sep 27, 2021, at 9:17 AM, McGee, Conor < <u>Conor.McGee@sdcounty.ca.gov</u> > wrote:		
12	Morning Pete – Thanks again for your time on Friday. As discussed, couple things to clarify as below.		
13	The Stop Work Order was issued with the intent that all construction work would cease		
14	immediately. The earthwork observed during our August site visit was found to be over the 200 cubic yard threshold, meaning all additional work requires a grading permit to		
15	continue. Specifically the stop work means no more bunker work or similar earthwork		
13	until grading plans are approved. Any additional earthwork work conducted in violation of the stop work order could result in escalated enforcement action and is		
16	likely to further complicate and delay the process to receive a grading permit and get the course back open. We look forward to documenting the work that has occurred		
17	following confirmation that the stormwater BMPs are in place.		
18	Also as we discussed, Code Compliance would like to meet and review the Club's plans to reopen the course in late October. We would request a summary of what the		
19	Association plans moving – including the work necessary to reopen and timelines		
19	moving forward to facilitate the discussion. We are hopeful we can collectively find a path forward that works for all parties and appreciate your outreach to date.		
20	Thank you,		
21			
22	<image001.png> Conor McGee  Manager, Safe Reopening Compliance Team</image001.png>		
23	Planning Manager, Code Compliance Division Planning & Development Services County of San Diego		
24	5510 Overland Avenue   Suite 310   San Diego   CA   92123-1666  619-695-8017   ⊠ conor.mcgee@sdcounty.ca.gov		
25	Code Compliance Home Page: http://www.sandiegocounty.gov/		
26	27. On September 28, 2021, RSFA Assistant Manager Arnold Keene emailed "in		
27	response to the most recent comments from the County, work on the two remaining bunkers that		
28	have not been completed should stop immediately," as shown here:		

From: Arnold Keene Arnold@rsfassociation.org & Subject: RE: GC Progress Update

Date: September 28, 2021 at 8:49 AM

To: Torn Huesgen thuesgen@rsfgc.com, Pete Smith peterbale5@icloud.com



All.

At this point, and after further discussions this morning, in response to the most recent comments from the County, work on the two remaining bunkers that have not been completed should stop immediately. This action will demonstrate to the County that we have positively responded to the most recent comments from County Code Compliance Officer, Connor McGhee to Pete, that we are dedicated to working with the County toward a positive outcome of the issues we are facing.

With this response by the Association, in addition to the current installation of BMP's, our hope is that we will gain a partial agreement with the County to allow completion of the bunkers and sodding very soon.

- 28. Despite the September 28, 2021, Arnold Keene email indicating grading was to be stopped, agents of the RSFA continued with the illegal Remodel grading until completion. In response, the Ekard Smith firm resigned from providing additional services to the RSFA.
- 29. The RSFA officials engaged in the deception of representing to the County grading needing permits would be postponed to later phases of the Remodel. In an April 2021 certification that omitted material facts needed to make those facts stated not misleading, RSFA officials assured San Diego County Officials that no unpermitted grading would be done. The Certification stated that no grading would be done in connection with the irrigation work, but left out the material fact that Remodel grading work was to be done in addition to the irrigation work. In so engaging in the illegal grading and willful disobedience of the Stop Work Order and related deceptions, RSFA officials engaged in knowing violations of law.
- 30. These RSFA officials have caused over ten County of San Diego staff, including Code Enforcement officers, Chief Administrative Office Staff, Planning officials and staff of at least one County Supervisor to correct the impacts of the illegal grading. This illegal conduct has materially injured the RSFA's credulity and reputation with County officials. RSFA officials were warned their conduct could result in legal action against the RSFA for administrative, civil and even criminal charges.
- 31. Plaintiff engaged in a proper course of conduct to uncover the relevant RSFA documents needed to shed light on exactly who and what was responsible for the unlawful

grading that resulted in the Stop Work Order, the Administrative Warning and related issues. Most of Plaintiff Strong's information requests as a member of the RSF Association Board were never responded to from September 2021 until when Plaintiff Strong's Board term ended, which is a violation of the law that provides for Board oversight.

- 32. The Decision Makers retaliated against Plaintiff by bringing trumped-up charges against him that lacked any proper basis, were unsupported by law or fact, and were done in retaliation against Plaintiff with the goal of silencing him by intimidation and retribution, as shown in this complaint.
- 33. Key players involved in the unlawful grading included RSFA Manager Christy Whalen, RSFA Treasurer or President Bill Weber, RSFA Director or President Michael (Mike) Gallagher, RSFA Director or Treasurer Richard Sapp, Director Greg Gruzdowich and Director Dan Comstock.
- 34. While serving as RSFA President, both Gallagher and Weber also served as the Board Liaison to the Golf Club with the primary responsibility of keeping the Board informed about GC matters related to the Board's GC Oversight responsibilities. The GC is not a separate legal entity, but requires RSFA Board approval for all operations. The GC reports to RSFA Manager Whalen, who is the RSFA's Chief Administrative Officer. Manager Whalen attended all monthly GC Board of Governors meetings in 2021, and is allowed to attend their Executive Sessions.
- 35. In October 2021, the Decision Makers retaliated against Plaintiff by removing him from three Board committees, and voting against two proposed Board Resolutions Plaintiff had led for the prior two years and that had substantial Board support to accomplish top-ranked Board Goals.
- 36. In and around February 1, 2022, the Decision Makers wrongfully and unlawfully retaliated against Plaintiff by charging him with twelve bogus violations of the Volunteer Code of Conduct for emails Plaintiff sent to one or more Board members about the lack of disclosure and

<sup>&</sup>lt;sup>1</sup> Decision Maker Weber was Treasurer from July 1, 2019, to June 30, 2021, and President from June 2021 to June 2022.

1	requesting the Board place the matter on the agenda to look into the illegal grading. Ten of the				
2	charges were about a December 16, 2021 Op-Ed by Plaintiff objecting to the Board President's				
3	failure to follow RSFA CC&R's and other established procedures; others dealt with Plaintiff's				
4		ests for Board Agenda items:	•		
5	8. This seems like an unreasonable delay since   Violates Standards of Conduct, #6, #7, #8				
6		September by the Board Pres who may have a conflict of interest in this entire matter,	-False allegation about Volunteer Leaders, staff, and a vendor: This email		
7		along with two other current Directors, last year's President, the GC Board of Governors. and the GC Construction Manager.	alleges unsubstantiated charges of conflict of interestamong Volunteers and a Vendor. What, specifically, is the conflict of interest?		
9	9	I posed the same question to Bill Budd a	Violates Standards of Conduct, #6, #8 –		
10		month ago and he never said anything other than "it could be viewed as a violation.	False allegation about a Volunteer Leader,		
11		Could this position be because either the Mgr or President asked him to take that position, and he wants to keep his job?	staff, and Counsel: This email alleges unsubstantiated charges of undue influence involving the Manager, the President, and Counsel.  Violates Open Meeting policy: It was sent		
12		position, and he wants to keep his job.			
13			to 4 other Directors.		
14 15	10	A number of current and former Directors are in an obvious Conflict of Interest situation that must be resolved asap.	Violates Standards of Conduct, #6 – False allegation about Volunteer Leaders: An unsubstantiated – and defamatory – accusation of conflict of interest		
16 17 18 19 20 21 22 23 24 25 26 27 28	21	If the Board is not informed of significant events such as hiring ex-Mgr Pete Smith, how is reasonable oversight possible? Pete Smith is a likeable guy, but he is extremely controversial, and it should have been obvious that if he is hired to do any work for the RSFA (or the GC), it should be disclosed It was claimed today that hiring Ekard-Smith was all done according to policy and within the GC's authority. Pete was hired to get special treatment for RSF; it is right there in Christy's report (12-18-2020: "to use our firm as he and Walt Ekard are well connected and can help get projects fast tracked through the County and help navigate the waters and put us in touch with the right people." This makes it clear money paid to Pete or his firm is for special treatment for RSF. A newspaper article about RSFA paying almost \$100,000 to obtain special treatment would have been very harmful.	Violates Standards of Conduct, #7 - False allegations about a vendor: Defamatory and false allegations that the hiring of Ekard-Smith was a significant event, presumably because they were being asked to do something either illegal or unethical in negotiating the permitting process through the County. The statement that Smith is extremely controversial is not substantiated. The statement that money paid to Smith was for "special treatment" falsely implies illegal activity that is both inaccurate and defamatory regarding a vendor.		
20		16			

1	22	It is right there in Christy's report (12-18-	Violates Standards of Conduct, #6, #7:
2		2020: "to use our firmas he and Walt Ekard are well connected and can help get projects fast tracked through the County and	This is a defamatory and unsubstantiated allegation of improper conduct by an employee (Barrier) and a vendor (Ekard-
3		help navigate the waters and put us in touch with the right people." Why doesn't this have	<b>Smith).</b> What, specifically, was the bribe – or other illegal activity?
4		the appearance of a \$100,000 bribe? The payments made were excessive, of	
5		questionable value, and we can never know where the money went.	
6	23	Even now as I write this, I am forced to	Violates Standards of Conduct, #6, #7 -
7 8		"read between the lines" because myself and other Directors have not received required information known by other participants on	Defamatory and unsubstantiated allegations that the hiring of Ekard-Smith was unusually risky and was hidden from
9		the Board. It appears this was done deliberately to prevent those Directors in the	the Board by the Manager and former (and current) Board members. What were
10		dark from asking reasonable questions in connection with our duties as a Director. This	the risks?
11		is very serious intentional obstruction of info and process by two recent Presidents,	
12	24	In the Jan-June 2021 period Bill Weber, the	Violates Standards of Conduct, #6 - False
13		Mgr., plus my friends Steve Dunn, and Mike G (Pres/GC Liaison) had an obligation to	and defamatory allegation that Director Comstock knew of "undisclosed major
14		disclose material facts to the Board. Hiring Ekard-Smith is huge news with considerable risks.	<b>facts" and failed to report them to the Board.</b> In fact, Comstock was not on either Board at the start of the golf course
15			renovation and was not in a position to know of any alleged (and unproven) "major facts."
16 17			The "step up or step down" comment is particularly egregious.
18	25	Since July 1, 2021 Pres/GC Liaison Weber, Treasurer Sapp, and Director Comstock all	Violates Standards of Conduct, #6 - False and defamatory allegation that Director
19		had a duty to inform the rest of the Board about undisclosed major facts known to	Comstock knew of "undisclosed major facts" and failed to report them to the
20		them, but important info was withheld from the rest of the Board. Yes Dan, you too once	<b>Board.</b> In fact, Comstock was not on either Board at the start of the golf course
21		youbecame a Director, and you are not on the GC Board of Governors now. With	renovation and was not in a position to know of any alleged (and unproven) "major facts."
22		respect if you read this, please either "step up" or step down.	The "step up or step down" comment is particularly egregious.
23	26	The Board is now in a worse situation as a result of decisions made in the past year, and	Violates Standards of Conduct, #6, #7, #8  – False, disparaging, and defamatory
24		the failure to provide proper disclosure by the Mgr and the above named five	allegations against the Manager and Volunteer Leaders. In what way is the
25		Directors/Officers.	Boardnow in a worse situation – than what?
26 27	27	Who on the RSFA Board at the time knew that grading had commenced without a Grading Permit which caused the Stop Work	Violates Standards of Conduct, #6 False allegation about Volunteer Leader: False and defamatory allegation that the
28	Notice.   work going on in April required a grading		work going on in April required a grading

1   [ 2			permit and that some unnamed directors knew of it. No grading permit was required.
3 4 5 6 7	28	The issue is the amount of disclosure given to the Board about events a year ago. These are events that half the Board knew about and half the Board was kept in the dark about. Keeping some Directors completely without major oversight and disclosure items prevents Directors deliberately kept in the dark by Board officers from performing their duties for one year.	Violates Standards of Conduct, #6, #7, #8  - False allegation about Volunteer Leaders: This is a defamatory allegation that there were significant issues at the outset of the golf course renovation that required full disclosure to the Board. In fact, all budgets had been approved and the Golf Club Manager had the authority to engage consultants within the budgets that had been approved.
8   9   0   1   2   3   4   5   6	29	5) The information requested would seem to be necessary to research and write the Mgr's staff report. See # 3 above; such as: Who hired Ekard-Smith, when, and what written agreements would seem to be one of the most important documents. 6) As Treasurer until July 1 and as President since then, "[The President] abrogated his Fiduciary responsibilities to inform the entire Board of material policy and disclosure lapses. 7. The delay in receiving info and addressing the matter in the past year is entirely the responsibility of Treas/Pres. Bill Weber, assisted by several others who had a similar duty to bring it to the entire Board	Violates Standards of Conduct, #6, #7: Item 5) disparages the Manager by implying that shemust be hiding something, else how could she have written the Staff Report. Item 6) defames the President and former Treasurer by allegingthat he failed to disclose policy and disclosure lapses when, in fact, there were none. Item 7) similarly defames the "Treas/Pres [and] several others" by alleging that there were issues that were required to be brought to the attention of the Board. The hiring of Ekard-Smith was entirely within the authority of Golf Club management.
7		37. The code of conduct violations the D	ecision Makers brought against Plaintiff were

- designed to silence Plaintiff and to cover up the Decision Makers' illegal conduct.
- 38. Removal of Director Strong as VP in Board Executive Session on March 2, 2022 ignored several written demands by Strong that the hearing be conducted in open session as provided by the Davis Stirling Act, Civil Code section 4935(b).
- 39. It was not until in and around late September 2021 that the RSFA officials, through their engineer, submitted to the County Planning officials a "Rough Grading Plan" that was needed to apply for a Grading Permit, with the designation "Phase 1 & Phase 2 Violation" as shown here." Plaintiff's research to date has been unable to verify issuance of a Grading Permit, required inspections, or "sign-off" at completion of the work performed.

18

19

20

21

22

23

24

25

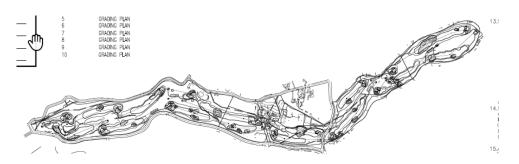
26

28 ///

///

#### **ROUGH GRADING PLAN**

RANCHO SANTA FE GOLF CLUB PHASE 1 & PHASE 2 VIOLATION



40. Plaintiff responded by focusing on the long-term welfare of the RSFA and, with legal counsel, engaged in an informal mediation process in which the Decision Makers agreed to direct the RSFA auditor to conduct an Illegal Acts investigation under AU 317 in order to (1) document the facts and circumstances leading to the Administrative Warning and Stop Work Order; and (2) identify which RSFA Decision Makers had engaged in unlawful conduct. ("Settlement Agreement").

#### FAILURE TO PERFORM AGREED-TO ILLEGAL ACTS INVESTIGATION

- 41. Under the Settlement Agreement with Plaintiff, the RSFA had a contractual duty to direct the RSFA auditor to perform an Agreed Upon Illegal Acts investigation under AU 317 into the facts and circumstances of the Stop Work Order. The RSFA breached its contractual duty to direct the RSFA auditor to conduct Agreed Upon Illegal Acts Investigation.
- 42. The as of June 30, 2021, "financial statements were issued on and subsequent events were evaluated through October 7, 2021." The auditor of the RSFA's 2021 financial statement omitted any mention of the August 13, 2021, Stop Work Order. In addition to not disclosing the Stop Work Order, the audit report did not report any analysis was made under AU 317.16, which provides that the implications of an illegal act should be considered in relation to other aspects of the investigation, particularly the reliability of representations of management.
- 43. On August 30, 2022, the RSFA legal counsel admitted that instead of conducting the Agreed-Upon Illegal Acts investigation, the RSFA auditor Cheryl Lasiewicz, CPA wrote this email to the RSFA Board:

AU 317 refers to the auditor's consideration of the possibility of Illegal Acts. The procedures have already been completed during our audit including inquiry of management and the board Treasurer, review of minutes and attorney confirmation responses, and obtaining written representations from management. Again, there is **no investigation of Illegal Acts** or Fraud included in this standard and all the above procedures are completed during the normal course of an audit.

44. The fiscal year 2021 RSFA financial statement has an "as of" date of June 30, 2021, but it was issued with "subsequent events" through October 7, 2021, over a month after the RSFA was given notice of the August 13, 2021, Stop Work Order. Note 15 of the RSFA Financial Statement reports events as of September 2, 2021, and states in pertinent part:

In April 2019, the Board approved the commencement of a Master Plan project to enhance and update the golf course \*\*construction began in April 2021. As of September 2, 2021 the Board had approved items relating to this project (including change orders and contingency) totaling approximately \$7,878,000.

- 45. The RSFA fiscal year financial statement auditor report does not mention the Stop Work Order, nor does it state that the auditor performed the Agreed Upon Illegal Acts Investigation the RSFA agreed to perform in the Settlement Agreement between Plaintiff and the RSFA.
- 46. Legal counsel for the RSFA represented that in "addition to the above response from the Association's CPA, I have received assurance from the Association's CFO that the Firm was made aware of the dispute and settlement agreement, including being provided with the timeline of events relating to the golf course construction project, prior to the beginning of their audit work." The RSFA legal counsel claimed: "As such, it appears that AU 317 was already complied with in the normal course of the Association's audit, and the Auditor was fully aware of the issues related to the golf project and stop work order. In other words, Mr. Strong already got what he wanted." These statements from the RSFA auditor and legal counsel do not constitute performance of the RSFA contractual duty to direct the auditor to perform the Agreed Upon Illegal Acts Investigation. The statements are false and misleading.
- 47. The RSFA Minutes of the Board of Directors June 15, 2021 meeting confirmed that the illegal grading had started:

///

RANCHO &

#### Rancho Santa Fe Association Board of Directors Minutes of Regular Meeting June 15, 2021

#### 5. Golf Course Project Update

Director of Agronomy Huesgen shared a presentation of golf course project improvements. The project is ramping up and **tilling** of dead grass area and tie-ins for the irrigation sources will allow for the next phase of **reshaping the playing areas** and re-grassing to be completed.

48. Current RSFA Board Member Phil Trubey, publisher of the online newspaper The RSF Post, documented the illegal grading in a July 2, 2021, article entitled "Association Violating Own Rules in Golf Course Renovation:"



Association Violating Own Rules in Golf Course Renovation By Phil Trubey July 2, 2021



A dust cloud from the golf course renovation project. Water truck needed!

Update 7/7/21: See the Association's response at the end. Many members have complained to the Association that the golf course remodel project is violating basic construction noise and nuisances' practices. Trucks are working, dust & loud

beeping, at 7:30 pm despite my telling them construction ends at 7 pm. Driver said he has to unload the sod & no one told him construction hours. He recognized the huge dust storm coming up & said this project needs water trucks....is mad that his own truck is filthy. We had friends come for dinner tonight at 7 since work was supposed to stop then...now eating inside (because I was out there trying to get them to leave for a half hour)! Even 7 pm seems kind of late for a construction project! I have a video a member took after 9 pm on June 30th of equipment still at work using equipment headlights. I'd post it, but it is just pitch black with a headlight dancing around – and diesel machine noise, of course.



Here's a picture of a truck working at 6 am on the golf course.

Apparently some work went on during Memorial day and some Sundays as well. I am beginning to understand why people who live around the golf course are already sick and tired of this project. Truck working at 6 am on golf course.

It is routine for large construction projects like this to have water trucks available to tamp down dust clouds. But that hasn't been the experience of many nearby residents.

I noticed this pile of dead and dying sod near the 7th green drying out in the hot sun. I took this picture June 30th, but as of today July 2nd, it is still there.



Raw wood chips strewn on the ground are a health hazard to humans, but especially to horses that are ridden on the *horse trails*. Wood chips that freshly come out of a wood chipper contain shards that are very sharp. Horses can and have gone lame walking, trotting and cantering on trails that have these sharp shards on them. The Association normally processes wood chips by partially decomposing them before using them on trails. It seems that the golf course project is not so careful and people have noticed raw wood chips on the trails.

Various people have complained directly to the Association about these violations, but they rarely get feedback that the problem has been properly addressed. Some more openness from the Association, some mea culpas, and some acknowledgement of problems with a promise to do better would be appreciated. Maybe even a weekly zoom call with project supervisor(s) where people affected by the project could express their concerns?

Update July 3: A truck came by this morning and took all those huge rolls of sod away. The truck driver said it was going to trash. Huge rolls of sod being driven away to be thrown out.



49. On July 7, 2021, the RSFA responded to the July 2, 2021, "Association Violating Own Rules in Golf Course Renovation," with admissions showing the RSFA knew the unpermitted grading was underway:

*Update July 7: The Association responded to our article:* 

We requested that a water truck be brought in to mitigate the dust and dirt form the project, and it arrived last week. Regarding late work, we've been aware of a few isolated instances where work was being done after 7:00 pm, and we have alerted the Golf Club so they can address it with their vendors. Companies working on the project were previously notified about working hours, but they are being reminded/reprimanded as needed. With a project this size and with the number of vendors and workers involved, it's a challenging and ongoing effort. However, given the scope, it's being managed fairly well. We will no doubt continue to see further hiccups and will address them quickly as possible.

50. During the week of July 19, 2021, the RSFA "had a unannounced County Grading Inspector show up about **a week** ago at the Association offices asking about the authorization for the grading at the Golf Club" as doubted in pertinent part in the following email:

1 From: Pete Smith peterbale5@icloud.com Subject: Grading July 26, 2021 at 8:55 PM 2 Date: To: Blair Nicholas blair.nicholas6@gmail.com, Shanon McCarthy 3 SMcCarthy@rsfgc.com, Michael Jack MJack@rsfgc.com, Tom Huesgen thuesgen@rsfgc.com 4 As you know, we had a unannounced County Grading Inspector show up about a 5 week ago at the Association offices asking about the authorization for the grading at the Golf Club. The Inspector said he was responding to "several" complaints concerning improper grading and dust Issues. In addition to the Inspector I heard 6 some feedback from another County employee about the number of trees being 7 removed. I think this was in reference to a story that appeared in the UT. It is clear that the project is being discussed at the County. 8 9 51. On July 30, 2021, consultant Pete Smith met at the RSFA offices with Manager Whalen, President Weber, Treasurer Sapp, GC President Nicholas and other senior members of 10 the GC construction team for several hours to discuss next steps. Plaintiff/then-VP Strong was 11 not invited to this or any other construction meetings, even though the Board knew of his 12 considerable construction experience, and he was not informed of the lack of permits and 13 presence of construction irregularities. GC construction and grading continued uninterrupted for 14 over the next three more months until completion at an unknown date in the Fall of 2021, about a 15 month after the Board was informed of the Stop Work Order. 16 52. On August 20, 2021, RSFA representatives confer about needing to "keep going 17 on the bunkers and the minor fairway improve[ments] the Golf Club told the membership \*\* to 18 get membership approval." Also discussed was the need "to keep an eye over our shoulder that a 19 County Inspector doesn't just show up. We need to stop worrying and focus getting [o]n getting 20 the work done" as shown in this email (typographical errors in the original email): 21 22 8/20/21 Late night Plan idea. 23 The basic problems we are facing: 24 We need to keep going on bunkers and the minor fairway improve [ment]s that the 25 Golf Club told the membership [ab]out to get membership approval. 26 The County has filed a Stop Order that is telling us to Stop Work. 27 We have to keep an eye over our shoulder that a County Inspector doesn't just show up. We need to stop worrying and focus [on] getting the work done. \*\* 28

1	The reality is that we can't put together any kind of plan. That they want in the time frame needed to keep going.
2	We are facing significant community issues when the word of the Stop Order
3	gets out.  Long term damage to the Association's reputation at the County.
4	Alphonso said in his
5	I will Taylor and get his assessed march have him in the meeting with Miles
6	I will Taylor and get his support - maybe have him in the meeting with Mike Johnson.
7	No more weekly update from Tom - time consuming. <b>We simply cant stop</b> is the reality and we will have to take the penalties.
8	If Misshels would as four it was as even his head. I think we have snowed about to
9	If Micahela won't go for it we go over his head. I think we have enough clout to pull it off
10	This clears the way for Phase 3
11	Jonathan does have to devote time now to trying to come up with the plans they are asking for and can focus on Phase 3.
12	If it doesn't work that all we have done is kick the ball further down the road
13	I can reach out to Michael Johnson if Arnold doesn't feel comfortable - maybe it is best. They are going to want to keep Walt and I happy by showing that they are
14	responsive and willing to work with us.
15	You asked if we can go over their heads - now we can this is a fair proposal.
16	We get Jim Desmond's on board to help us.
17	Taylor told me in our meeting that the County big concern is being able to answer
18	the concerns of the community complaints. This was we can all speak from the same position - we can put our proposal together in writing - that is the plan we will submit.
19	
20	If the community does complain to the Association Board we can honestly say that we have reached an agreement with the County to address all of their concerns. The County can confirm it
21	·
22	The Plan
23	Arnold and I meet with Mike and Alphonse and tell them we have a Plan that meets both of our needs.
24	1. Propose that we finish the work that is currently underway. It is not in
25	anyone's best interest to stop. From a paractable standpoint we just can't stop.  2. We agree to submit a plan that addresses all of the identified grading
26	violations - #4, the pit and #18. We remove the Pit. We will add to that Plan all of the bunkers that are new, that combined with other bunkers or were removed. They
27	are gong to ask anyway for this. This way the plan will reflect exactly what was done since we don't have a formal plan now and won't know what that is until it is finished.
28	iniisiicu.

2	than play a game of us submitting the correction grading plan then wait for them to come back with any other areas they want addressed we have Alphonso just tell us upfront - maybe we can negotiate some of them away.
3 4	Selling points - Taylor is leaving and the Land Use Group is going to way overworked and this will take a ton of work off their plates - it kicks it down the road for them as well.
5	Alphonso is already short handed and if we can take this off his plate immediately
6	he should support it - it kicks it down the road for them as well.
7 8	We are being proactive in admitting our mistakes and giving them a plan to correct them. This address Taylor issue that the Golf Club won't just admit they are in violation.
9	We will agree to remove the bury pit as park of the plan. We are going to have to do it anyway but this gives the County a tangible plan to tell people.
10 11	This avoids the County issue of us having the ability to proceed with items that we don't believe require a grading permit and having them fight over it. Brent should be happy.
12	Maybe we can get the County to remove the Stop Work Order.
13	
14	We will have been proactive in addressing the issue and this takes the cloud of the violations off the table to get Phase 3 approved. We are working in good faith and have the county do the same to get Phase 3 approve[d].
15	Taylor said the violations are creating a cloud over everything we are doing at the
16 17	County in regards to Phase 3 this clears the cloud away. Taylor told me they took so man pictures to be able to respond to community complaints - this way we have a Plan that works for everyone. The Association an tell people that the issue has
18	been resolved (should be rea by the next board meeting) and the County will back us up.**
19	FIRST CAUSE OF ACTION
20	Breach of Contract
21	53. Plaintiff incorporates by reference each of the preceding paragraphs as though set
22	forth fully herein.
23	54. The Settlement Agreement is an enforceable agreement. Plaintiff has fully
24	performed under the Settlement Agreement.
25	55. Defendant RSFA has breached the Settlement Agreement because the RSFA has
26	failed to direct its auditor, Porter & Lasiewicz CPAs, to conduct an AU 317 Illegal Acts
27	Investigation regarding the facts and circumstances under which the Stop Work Order issued by

San Diego County Code Compliance Officer Alphonso Colmenero was made on August 13,

28

1	2021, and the manner in which the RSFA Board resolved the alleged violations.
2	56. Plaintiff seeks a remedy requiring the RSFA to direct its auditor, Porter &
3	Lasiewicz CPAs, to conduct an AU 317 Illegal Acts Investigation regarding the facts and
4	circumstances under which the Stop Work Order issued by San Diego County Code Compliance
5	County Officer Alphonso Colmenero was made on August 13, 2021, and the manner in which the
6	RSFA Board resolved the alleged violations.
7	PRAYER FOR RELIEF
8	WHEREFORE, Plaintiff prays judgment as follows:
9	1. For an order directing the RSFA Board to direct its auditor, Porter & Lasiewicz
10	CPAs, to conduct an AU 317 Illegal Acts Investigation regarding the facts and circumstances
11	under which the Stop Work Order issued by San Diego County Code Compliance Officer
12	Alphonso Colmenero was made on August 13, 2021, and the way the RSFA Board resolved the
13	alleged violations.
14	2. For all other relief the Court determines is warranted.
15	AGUIRRE & SEVERSON, LLP
16	
17	Dated: January 12, 2023 /s/Michael J. Aguirre
18	Michael J. Aguirre, Esq., Attorneys for Plaintiff
19	
20	
21	
22	
23	
24	
25	
26	
27	
28	
	27

# EXHIBIT 1

300 DPT SCAN

## Rancho Santa Fe Association



# Audit Report Consolidated Financial Statements and Supplemental Information

June 30, 2021





#### **Board of Directors and Members**

Rancho Santa Fe Association Rancho Santa Fe, CA

#### **Independent Auditors' Report**

#### Report on the Financial Statements

We have audited the accompanying consolidated financial statements of Rancho Santa Fe Association, a non-profit corporation, which comprise the balance sheet as of June 30, 2021, and the related statements of revenues and expenses and changes in fund balances, and cash flows for the year then ended, and the related notes to financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an Audit opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Rancho Santa Fe Association as of June 30, 2021, and the results of its operations and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

#### **Report on Summarized Comparative Information**

We have previously audited Rancho Santa Fe Association's June 30, 2020 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated September 30, 2020. The June 30, 2021 financial statements include certain prior-year summarized comparative information in total but not by fund. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the Association's financial statements for the year ended June 30, 2020, from which the summarized information was derived.

#### Disclaimer of Opinion on Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the supplementary information regarding replacement fund balances on page 21 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Financial Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The Supplemental Schedule of Revenues and Expenses and Changes in Fund Balances on page 20 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of the Association's management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Porter & Lasiewicz, CPAs

October 7, 2021

#### RANCHO SANTA FE ASSOCIATION

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year ended June 30, 2021 (With comparative totals for June 30, 2020)

#### **NOTE 14 – LITIGATION**

The Association is involved periodically in judicial, regulatory or arbitration proceedings concerning matters arising in connection with the conduct of Association services. Based on a consideration of currently available and relevant information, the Association and its management do not believe that the outcome of any matters will have a material adverse effect upon the Association's operations, financial condition or financial statements taken as a whole.

During the year ended June 30, 2019, an unincorporated group of members of the Rancho Santa Fe Association filed a lawsuit challenging the Association's long-standing assessment methodology. In August 2019, this lawsuit was ordered dismissed in San Diego Superior Court. In April 2020, the Association entered into a settlement agreement that provides for dismissal of the plaintiff's appeal, and which will allow the trial court's judgment in favor of the Association to be the final judgment in the matter.

#### NOTE 15 – GOLF COURSE MASTERPLAN CONSTRUCTION PROJECT

In April 2019, the Board approved the commencement of a Master Plan project to enhance and update the golf course and practice areas, including the installation of a new irrigation system. Planning and design for this project began in 2019, and construction began in April 2021. As of September 2, 2021 the Board had approved items relating to this project (including change orders and contingency) totaling approximately \$7,878,000. Approximately \$5,237,000 of this total will be paid to the contractor engaged under an agreement that is being paid as the project progresses. The project will be funded by approximately \$3,277,000 from the Replacement Fund (for irrigation and bunkers), with the remainder coming from the Golf Club's portion of the Operating Fund. Construction in Progress includes amounts related to the project of \$3,443,342 and \$117,308 as of June 30, 2021 and 2020, respectively. The Association has capitalized interest on this project during the construction period. The interest cost incurred that otherwise could have been avoided in the amount of \$14,505 has been included in the Construction in Progress amount in Note 10 as of June 30, 2021.

#### NOTE 16 - RSF CONNECT FIBER-OPTIC PROJECT

In October 2017, the Board voted to approve the RSF Connect Fiber-Optic Project, bringing high-speed internet to Association members. Expenditures related to the project totaled \$16,691,220 and \$16,452,074 as of June 30, 2021 and 2020, respectively.

Portions of member assessments in the amounts of \$1,225,325 and \$1,222,472 were recorded in the Fiber-Optic Fund for the years ended June 30, 2021 and 2020, respectively.

The Association has entered into a licensing agreement with a telecommunications company for the purpose of providing various communication services to the members of the community. The first subscriber began service in July 2019. The agreement contains provisions for, among other things, that the telecommunications company will collect a fee from customers designed to recover the investment made by the Association in the Fiber-Optic network and to establish reserves for network replenishment. This fee is remitted to the Association on a monthly basis. These Recovery Fees totaled \$659,690 and \$170,804 for the years ended June 30, 2021 and 2020, respectively.

#### RANCHO SANTA FE ASSOCIATION

#### SUPPLEMENTAL INFORMATION ON REPLACEMENT FUND BALANCES For the Year Ended June 30, 2021 (unaudited)

The Board commissioned a study in 2021 to estimate the remaining useful lives and the replacement costs of the components of common property. The Association has assessed the present condition of all common area components, estimated replacement costs relying upon published data, contractor or engineer estimates, previously paid amounts, and estimated remaining lives, relying upon consultants or published data. Funding has been provided using a pooled calculation with provisions for inflation of 2.5%, interest earnings of 0.75%, and no provision for taxes. The Board plans to fully fund reserves in order to meet the Association's obligation for the repair and replacement of all major components with an expected life of 30 years or less, not including those components that the Board determines will not be replaced. The estimated total replacement cost of all components included in the study is \$12,894,109 with an annual funding requirement calculated to be \$731,235. The Replacement Fund is \$5,232,662 and the accumulated replacement requirement is \$5,800,469 as of June 30, 2021. Therefore, the replacement funding is approximately 90.2% funded. The following table is based on the study and presents significant information about the components of common property:

<del>-</del>	As of June 30, 2021			
-	Estimated	Estimated	7 Ad 3.	
Reserve	Remaining	Useful	Estimate of	
Component	Life	Life	Replacement	
Groups	(in years)	(in years)	Cost	
General Services:	(III years)	(III years)		
Buildings	1-27	6-40	\$ 863,716	
Furniture & Equipment	1-18	3-60	1,057,485	
Land Improvements	1-13	7-26	512,430	
Vehicles	0-14	5-18	1,212,274	
Golf Club:	0-1-4	3-10	1,212,2,7	
Buildings	1-27	8-30	689,209	
Golf Course Maintenance Equipment	0-16	5-39	1,514,205	
Furniture & Other Equipment	0-10 0-12	5-18	688,161	
Land Improvements	0-10	4-37	1,799,608	
Golf Carts	0-1	3	265,134	
Restaurant:	0-1	ŭ	200,104	
Buildings	0-26	8-30	1,063,115	
Kitchen Equipment	0-15	8-17	162,741	
Furniture & Other Equipment	0-18	4-21	380,886	
Tennis Club:	0 10		500,000	
Buildings	0-29	5-40	530,297	
Courts	1-27	5-40	542,022	
Furniture & Equipment	1-14	10-20	49,421	
Osuna Ranch:		20 20	,	
Barns & Corrals	0-27	10-60	945,241	
Furniture & Equipment	0-13	3-15	205,185	
Grounds	0-16	15-25	310,792	
RSF Connect			<b>,</b>	
Furniture & Equipment	14	15-60	102,187	
TOTAL			\$ 12,894,109	
IOIAL			<u> </u>	
Replacement Fund balance at June 30,	2021		\$ 5,232,662	

<sup>\*</sup> Funding calculated on aggregate cash flow basis only.

# EXHIBIT 2





















